



January 28, 2021

MEMORANDUM

To: Vice Presidents, Vice Provosts, Deans, Directors, and Department Heads

From: Jamie Moffitt, Vice President for Finance and Administration and CFO

Subject: FY2022 & FY2023 Overhead Rates for Designated Operations, Auxiliary Operations, Service Centers, Royalty Funds, and Continuing Education for Credit

Based on an updated analysis of cost pools, the University will be implementing changes to the administrative overhead rates for FY2022 & FY2023 for auxiliary operations, service centers, and designated operations. The new overhead rates for FY2022 & FY2023 are listed below.

Background on Overhead Rates

Auxiliary operations, service centers, designated operations, royalty funds and Academic Extension Continuing Education for Credit are expected to price products and services appropriately to cover all costs, including the cost of using central services such as general counsel's office, human resources, the financial system, central communications, etc. Rather than individually charge out for each of these services, the University looks at the cost of providing these central services to campus and establishes cost pools for these functions which are allocated out as overhead rates to auxiliary operations, service centers and designated operations.

There are two separate cost pools for these functions:

1. ***Administrative cost pool*** – charged to all units. See overhead website <https://ba.uoregon.edu/content/department-overhead-assessments> for detailed information about how the administrative rate cost pool was calculated.
2. ***Facilities cost pool*** – only charged to units that do not pay their own facilities costs (e.g., debt, leases, maintenance and repairs, and custodial services). Click here for details of costs within the facilities cost pool: <https://ba.uoregon.edu/content/department-overhead-assessments>.

All auxiliary operations, designated operations and services centers are subject to the same overhead rates with the following exceptions:

1. Research service centers that provide services to internal researchers are exempt from paying overhead rates on expenses related to these services. This helps to keep costs down for UO researchers.
2. Research service centers that provide services to external entities are charged the maximum allowable rates. This is generally done on a percentage of revenue basis.

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3. Overhead rate exemptions – certain funds are excluded from overhead charges. Those funds include publications, federal pass-through, etc. Please see link related to limited waivers. <https://ba.uoregon.edu/content/department-overhead-assessments>.

Additionally, the university has established a structured rate schedule for all units which recognizes that larger departments generally have increased levels of self-funded administrative support (e.g., HR, IT, media, purchasing, contracts, etc.) within their organizations, as well as economies of scale. See the link related to structured rate schedule: <https://ba.uoregon.edu/content/department-overhead-assessments>.

New Overhead Rates for FY22 and FY23

We review the costs pools that are the basis for the overhead rates every few years and share that analysis with representatives from a broad range of departments such as Budget and Resource Planning, University Health Services, Campus Planning and Facilities Management, Athletics, and Housing. The central cost pools need to be reviewed both due to the passage of time, as well as the fact that new units are periodically added to the University (e.g., ombuds program, internal audit, university board secretary).

Based on this analysis, the University is implementing the following overhead rate schedule for the next two years (FY22 and FY23):

	FY19	FY20	FY21	FY22	FY23
Maximum Rate – Admin & Facility	11.0%	11.5%	12.0%	12.4%	12.7%
Maximum Rate – Admin Only	6.0%	6.5%	6.5%	6.6%	6.6%
Facility Only	5.0%	5.0%	5.5%	5.8%	6.1%
Research Service Centers – Overhead Rate for Internal Customers	0%	0%	0%	0%	0%
Research Service Centers – Rate charged to External Customers - REVENUE	10.8%	11.0%	11.0%	11.3%	11.3%

Administrative Overhead - Structured Rate Schedule

The following structured rate schedule will be applied to all units for the administrative overhead rate:

Structured Rate Schedule		FY19	FY20	FY21	FY22	FY23
Base Amounts - Up to	Overhead total					
\$ 5,000,000	\$ 330,000	6.0%	6.5%	6.5%	6.60%	6.60%
\$ 10,000,000	\$ 628,000	5.6%	5.88%	5.88%	5.97%	5.97%
\$ 20,000,000	\$ 1,172,000	5.1%	5.36%	5.36%	5.44%	5.44%
\$ 30,000,000	\$ 1,652,000	4.5%	4.73%	4.73%	4.80%	4.80%
Above \$30,000,000		4.0%	4.2%	4.2%	4.26%	4.26%

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Units that have historically had expenditures above \$5 million include: Athletics, University Health Services, and Housing.

FY 2020 - Large Units	FY20 Expenditure Base	FY22 Structured Rate	FY22 Effective Rate
Intercollegiate Athletics	\$ 61,780,191	\$ 3,006,320	4.9%
Residence Hall Operations	\$ 36,790,790	\$ 1,977,208	5.4%
Health Services	\$ 13,536,070	\$ 839,450	6.2%
Total		\$ 5,848,661	

Following is a detailed example of how the accounting would work for a unit with \$14 million of expenditures:

Expenditures	Admin Overhead Charged
First \$5 million	\$ 330,000
Next \$5 million	\$ 298,410
Next \$4 million	\$ 217,413
Total	\$ 845,823
Total Effective Rate	6.04%

Additional Information

For additional information on overhead rates, please see the Overhead Rate website - <https://ba.uoregon.edu/content/department-overhead-assessments> or contact Stuart Laing at slaing@uoregon.edu